

WORKSTREAM OVERVIEW

Status
■ No Update ■ Amber ■ Green

■ Not Started ■ Red

Achieving Fulfilling, Healthy Lives

Workstream	Address Inequality/Wider Determinants of Health	Complex Care	Mental Health and Learning Disabilities	Remobilisation
COVID19 Surge Plan				■
Deliver EOM Framework	■			■
Deliver Remobilisation Plan				■
Future Need/Demand		■		
Impact Deferred Care & COVI..				■
MEOC	■			
MHLD Programme 1			■	
MHLD Programme 2			■	
NetZero Emissions Target	■			
Partnership Working		■		
Publish HIAs	■			
Service Design		■		
Waiting Lists Support				■
Workforce Skills & Develop..		■		

Caring Together

Workstream	Community Empowerment	Primary Care	Social Care Pathways	Unpaid Carers
ASP Recommendations Imple..			■	
Carden Medical Practice		■		
Care Opinion Promotion	■			
Deliver JSW Plan			■	
Deliver Locality Plans	■			
Deliver PCIP		■		
Develop LEGS	■			
Evaluation Carers Strategy	■			
Increase Community Involve..	■			
Primary Care Stability		■		
Priority Intervention Hubs			■	
Public Engagement Training	■			
Redesign Adult Social Work			■	
Revised Carers Strategy				■
Service Support Mapping			■	
Strategic Review Social Care			■	
Transition Plan			■	

Keeping People Safe At Home

Workstream	Deliver Intensive Family Support	Expand Housing Options	Rehabilitation	Unscheduled Care
20 Step Up Beds				■
Access to Unscheduled Care				■
Community Chronic Heart Fail..			■	
Efficient, Affordabe Housing		■		
Family Support Model Delivery	■			
Flexible Bed Base				■
Frailty Pathway 2nd Phase				■
Grow COPD Hotline			■	
H@H Beds 100				■
Implement Bed Based Rehab			■	
Implement Neuro-Rehab			■	
Implement Review Rehab			■	
National Consultation Equipm..		■		
Rehab and Housing Support			■	
Rehab in Sports/Leisure			■	
Review Bed Based Rehab			■	
Review Frailty Pathway				■
Specilaist Housing Investment		■		
Strategic Bed Base Review				■
Strategic Review Neuro-Rehab			■	
Strategic Review Rehab			■	
Suitable Homes		■		

Preventing Ill Health

Workstream	Prevention
Alcohol & Drugs Reduction	■
Contribute to Transport	■
Deliver Immunisations Bluep..	■
Deliver SWSC Programme	■
HIS Sexual Health Standards	■
Promote Active Lives	■
Uptake Smoking Cessation S..	■

Strategic Enablers

Workstream	Finance	Infrastruct..	Relationshi..	Technology	Workforce
Access to Digital				■	
Analogue 2 Digital				■	
Community Communications Countesswells HSCP Services		■	■		
Deliver Comissioning Principles			■		
Delivery of Ethical Comissioning			■		
Develop Workforce Plan					■
Digital Records				■	
EMAR Implementation				■	
Expanded Use TEC				■	
Financial Monitoring	■				
Implement D365				■	
Long Term and Creative Contracts Focus			■		
MORSE Review in CN/AHPs				■	
Primary Care Premises Plan Review		■			
Review Range of Independent Advocacy SPOC for Individuals/Professionals			■	■	
Staff Health & Wellbeing					■
Transform of Comissioning Approach			■		
Trauma Informed Workforce					■
Volunteer Protocol Pathways					■



CARING TOGETHER

Status ■ Red ■ Amber ■ Green ■ Not Started ■ No Update

UNDERTAKE SOCIAL CARE PATHWAY STRATEGIC REVIEWS - IMPLEMENTATION PLAN BY NOV 2022

ASP Recommendations Implementation ■ Deliver JSW Plan ■ Priority Intervention Hubs ■ Redesign Adult Social Work ■ Service Support Mapping ■ Strategic Review Social Care ■ Transition Plan ■

DELAYED DISCHARGES

UNMET NEED

CARE HOME OCCUPANCY

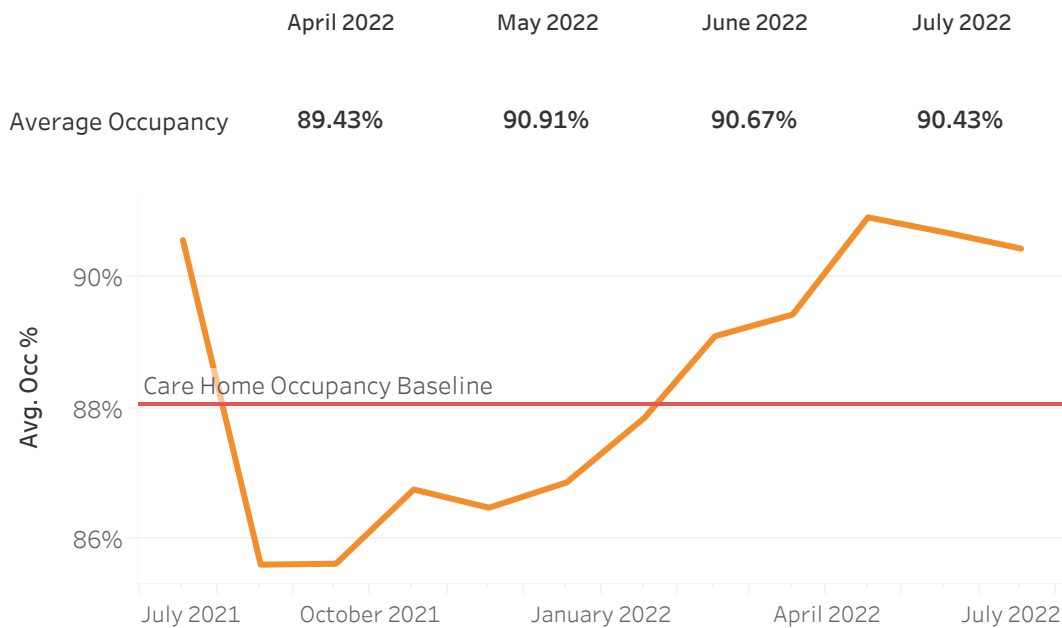
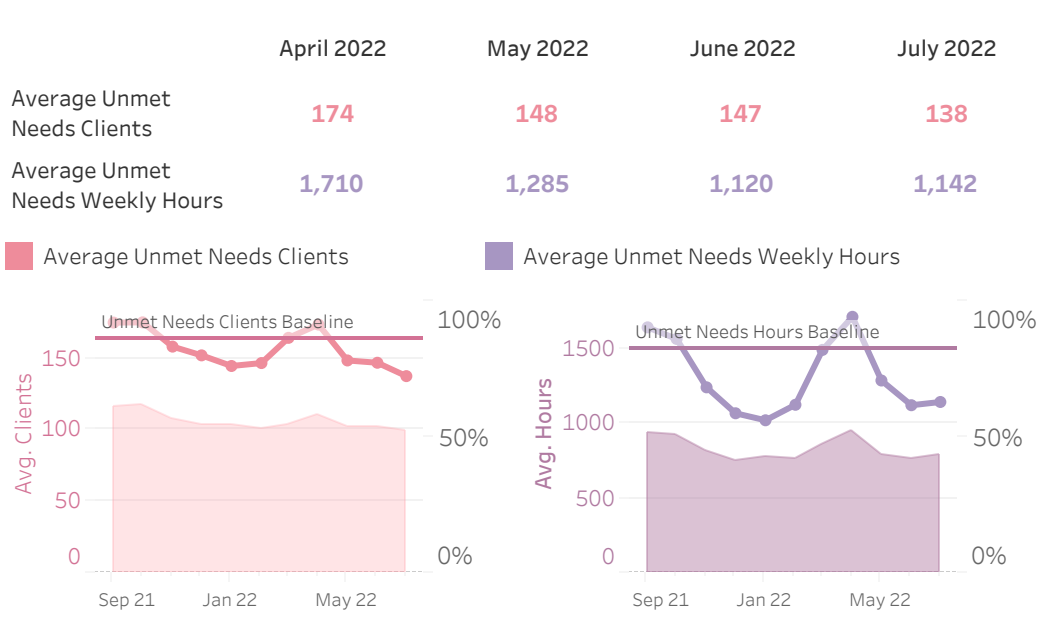
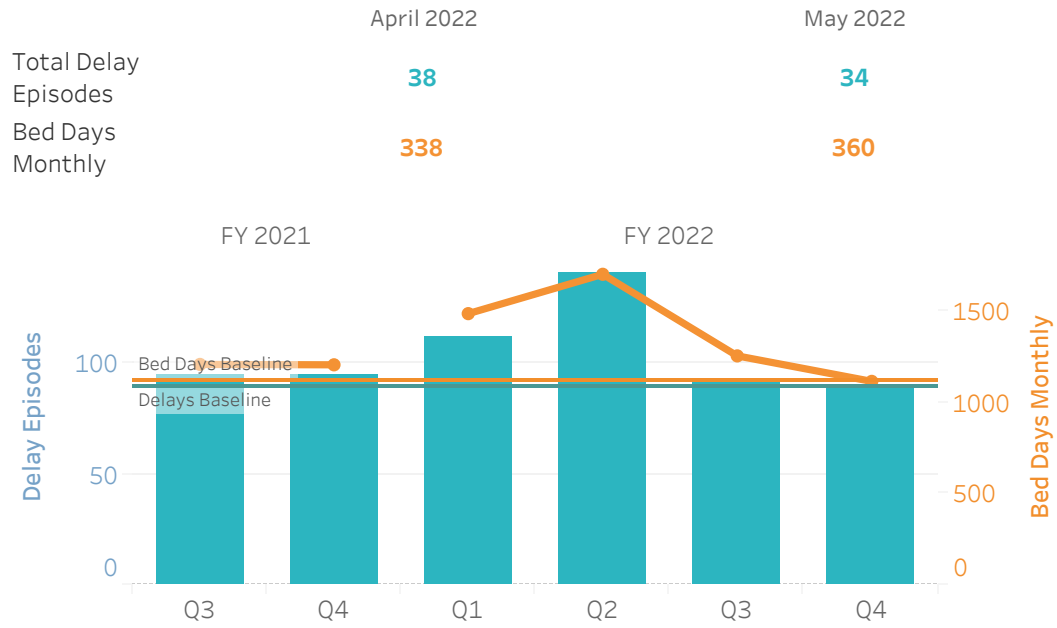
Baseline Position: Sum of Delays Jan-Mar 2022		Latest Complete Quarter FY 2022 Q4	
Total Delay Episodes	Bed Days Monthly	Total Delay Episodes	Bed Days Monthly
89	1,118	89	1,118

Baseline: Average Unmet Needs Clients and Hours March 2022		Latest Complete Quarter	
Average Unmet Needs Clients	Average Unmet Needs Weekly Hours	Average Unmet Needs Clients	Average Unmet Needs Weekly Hours
164	1,489	157	1,390

Baseline Position: Avg Occupancy Jan - Mar 2022	Avg Occupancy for Latest Complete QTR
FY 2022 Q4	FY 2023 Q1
87.94%	90.34%

Monthly Breakdown

Figure



PRIMARY CARE STABILITY

UNPAID CARERS

COMMUNITY EMPOWERMENT

Carden Medical Practice ■ Deliver PCIP ■ Primary Care Stability ■

Evaluation Carers Strategy ■ Revised Carers Strategy ■

Care Opinion Promotion ■ Deliver Locality Plans ■ Develop LEGS ■
 Increase Community Involvement ■ Public Engagement Training ■

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KEEPING PEOPLE SAFE AT HOME

REHABILITATION STRATEGIC REVIEW - IMPLEMENTATION PLAN BY APRIL 2023

SOARS OCCUPANCY

Baseline Position: Average Occupancy for Jan - Ma..	Latest Complete QTR 2022
92.4%	93.8%

Monthly Breakdown

Month	April 2022	May 2022	June 2022	July 2022
Average Overnight %	92.1%	94.2%	95.2%	92.7%

SOARS DELAYED DISCHARGES (STANDARD AND COMPLEX)

Baseline Position: Sum of Delays Oct-Dec 2021	Latest Complete Quarter FY 2022	
Total Delay Episodes	Bed Days Monthly	Q4
50	928	40

Monthly Breakdown

Month	March 2022	April 2022	May 2022
Total Delay Episodes	24	25	18
Bed Days Monthly	301	364	311

SOARS ADMISSIONS

Baseline Position: Admissions Jan - Mar 2022	Current Position: Admissions for Latest Complete QTR 2022
229	227

Monthly Breakdown

Month	April 2022	May 2022	June 2022	July 2022
Admissions	84	68	75	69

SOARS LENGTH OF STAY

Baseline Position: Average LOS Jan - Mar 2022	Current Position: Average LOS for Latest Complete QTR
33.91	39.45

Monthly Breakdown

Month	April 2022	May 2022	June 2022	July 2022
Average LOS	37.67	40.80	40.28	42.67

Community Chronic Heart Failure ■

Grow COPD Hotline ■

Implement Bed Based Rehab ■

Implement Neuro-Rehab ■

Implement Review Rehab ■

Rehab and Housing Support ■

Rehab in Sports/Leisure ■

Review Bed Based Rehab ■

Strategic Review Neuro-Rehab ■

Strategic Review Rehab ■

Links Unit At .. ■

Morningfield .. ■

Neuro Rehab .. ■

Orthopaedic R.. ■

Stroke Unit Ea.. ■

Stroke Unit W.. ■

Total ■

FALLS

EXPAND HOUSING OPTIONS

Efficient, Affordable Housing ■	National Consultation Equipment/Adaptations ■
Specialist Housing Investment ■	Suitable Homes ■

DELIVER INTENSIVE FAMILY SUPPORT

Family Support Model Delivery ■

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KEEPING PEOPLE SAFE AT HOME

Status ■ Red ■ Amber ■ Green ■ Not Started ■ No Update

UNSCHEDULED CARE

20 Step Up Beds



Access to Unscheduled Care



Flexible Bed Base



Frailty Pathway 2nd Phase



H@H Beds 100



Review Frailty Pathway



Strategic Bed Base Review



EMERGENCY ADMISSIONS

Baseline Position: Jan - Mar 2022

Q4

65-74	75+
1,810	2,892

Latest Position: Emergency Admissions

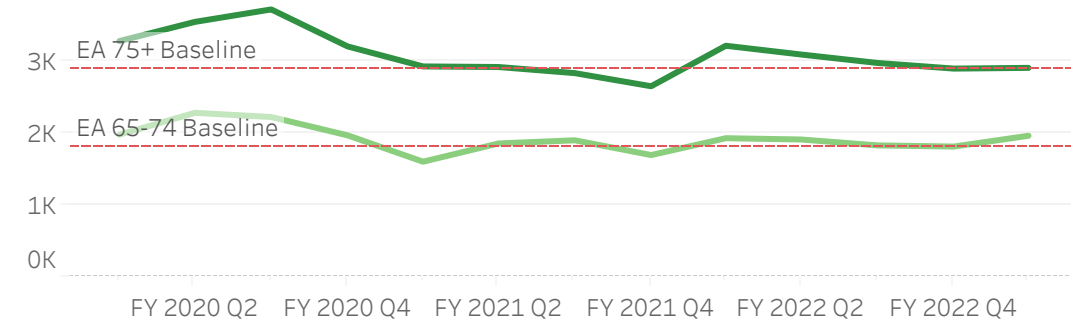
FY 2023

Q1

65-74	75+
1,960	2,902

	FY 2022		FY 2023	
	Q2	Q3	Q4	Q1
65-74	1,908	1,826	1,810	1,960
75+	3,087	2,970	2,892	2,902

■ 65-74 ■ 75+



READMISSIONS

Baseline Position: Jan - Mar 2022

Q1

65-74	75+
80	126
172	285

Latest Position: Readmissions

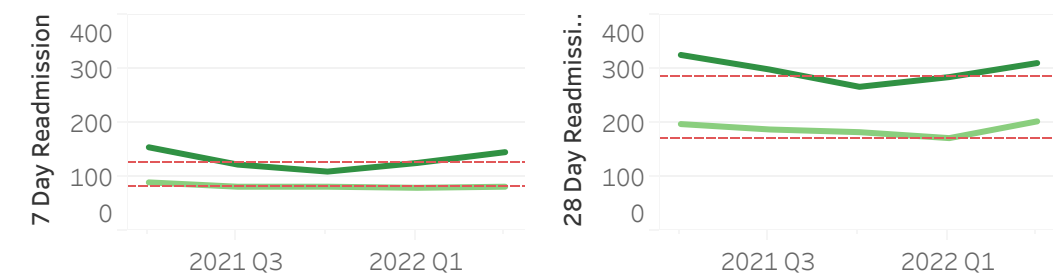
Q2

65-74	75+
82	146
203	311

7 Days
28 Days

	2021		2022	
	Q3	Q4	Q1	Q2
7 Days	205	192	206	228
28 Days	487	450	457	514

■ 65-74 ■ 75+



HOSPITAL AT HOME OCCUPANCY

Baseline Position: Average Occupancy Jan - Mar 2022

Average Occupancy %

70%

Average Overnight Beds Occupancy

11

Latest Complete QTR

2022

Q2

Average Occupancy %

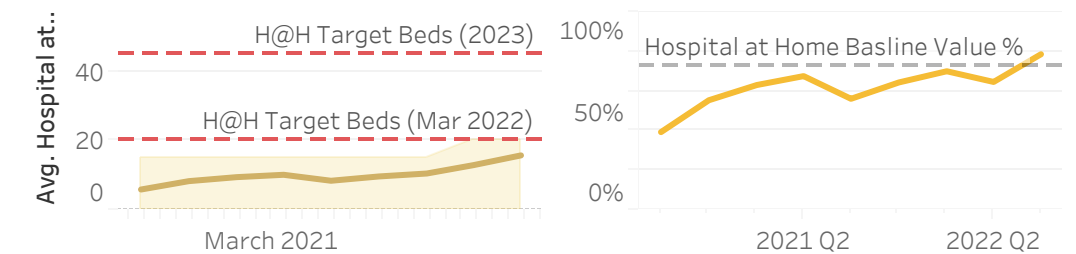
65%

Average Overnight Beds Occupancy

13

Average Overnight Occupancy: Monthly Breakdown

	April 2022	May 2022	June 2022	July 2022
Average Occupancy %	51.5%	60.2%	82.5%	78.7%
Average Overnight Beds Occupancy	10.30	12.03	16.50	15.73



ADAPTATIONS

TELECARE

CARE AT HOME INTENSIVE NEEDS PATIENTS



ACHIEVING FULFILLING, HEALTHY LIVES

Status ■ Red ■ Amber ■ Green ■ Not Started ■ No Update

COMPLEX CARE

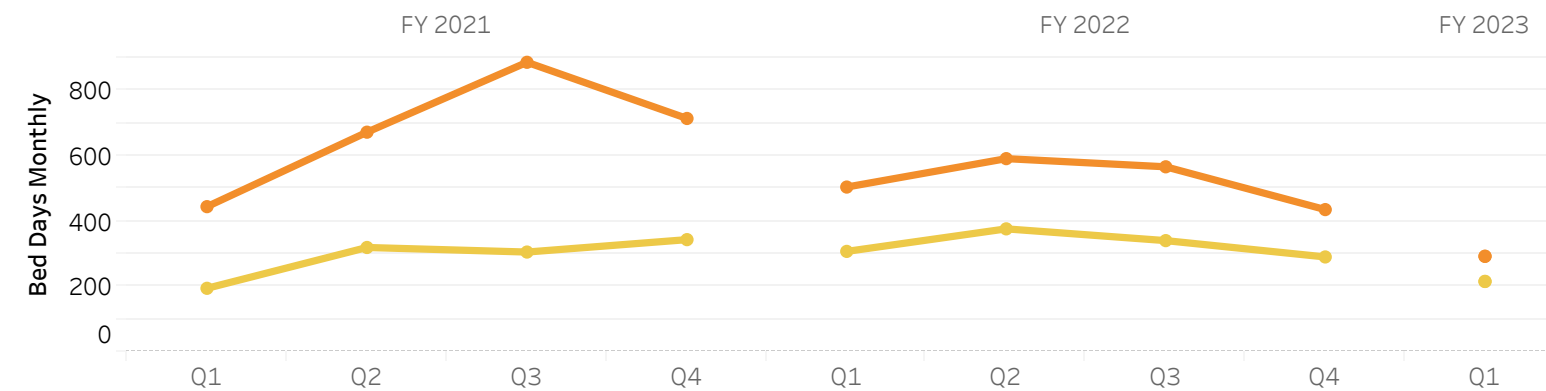


COMPLEX AND CODE 100 BED DAYS : MHLD

Baseline Position: Sum of Bed Days Jan - Mar 2022		Latest Complete Quarter FY 2022 Q4	
Complex-Code 9	Complex-Code 100	Complex-Code 9	Complex-Code 100
291	436	291	436

Monthly Breakdown

	April 2022	May 2022
Complex-Code 9	207	264
Complex-Code 100	150	143



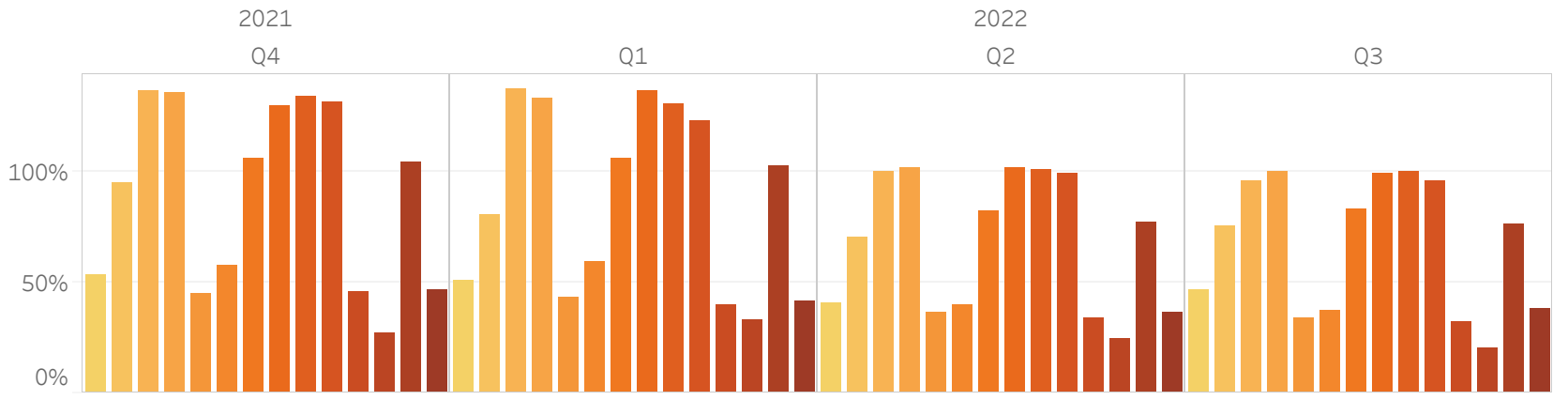
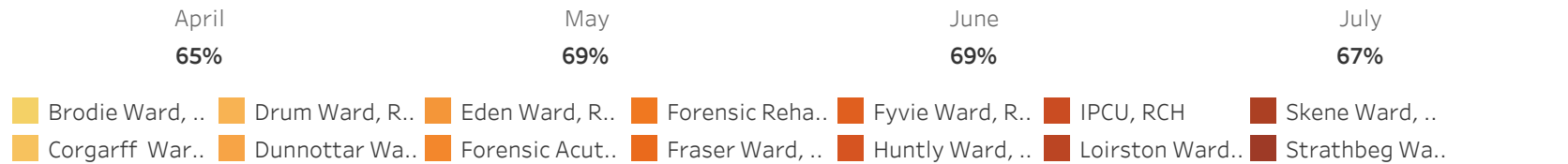
MHLD TRANSFORMATION



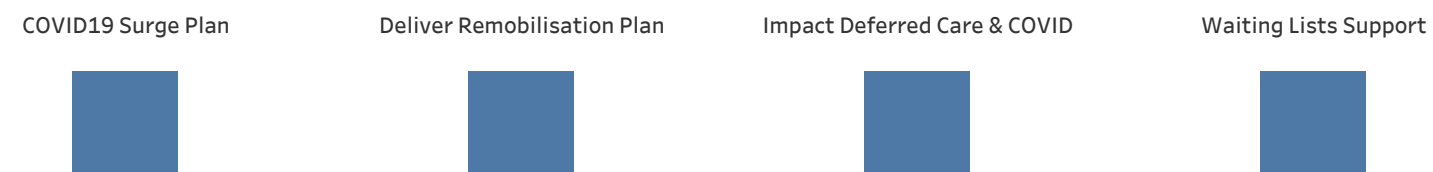
ROYAL CORNHILL HOSPITAL OCCUPANCY

Baseline Position: Average Occupancy for Jan - Mar 2022	Latest Complete QTR 2022 Q2
87%	68%

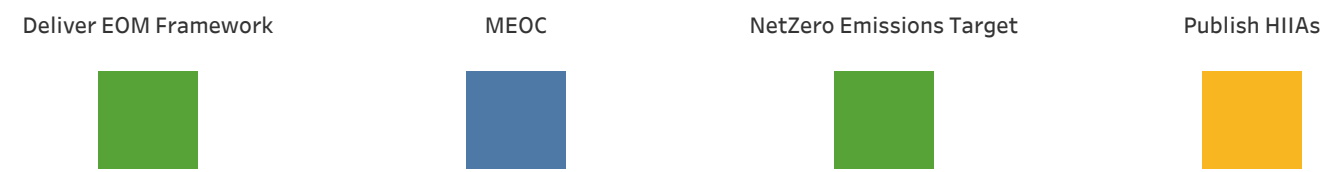
Monthly Breakdown



REMOBILISATION



ADDRESSING INEQUALITIES AND WIDER DETERMINANTS OF HEALTH



PREVENTING ILL HEALTH

Status ■ Red ■ Amber ■ Green ■ Not Started ■ No Update

PREVENTION

Alcohol & Drugs Reduction ■

Contribute to Transport ■

Deliver Immunisations Blueprint ■

Deliver SWSC Programme ■

HIS Sexual Health Standards ■

Promote Active Lives ■

Uptake Smoking Cessation Service ■

ALCOHOL AND DRUG RELATED ADMISSIONS

SEXUAL HEALTH

IMMUNISATIONS

Baseline Position: Total Admissions for Jan - Ma..

Alcohol Related Admissions

218

Drug Related Admissions

205

Total Admissions for Latest Complete Quarter

FY 2023

Q1

Alcohol Related Admi..

189

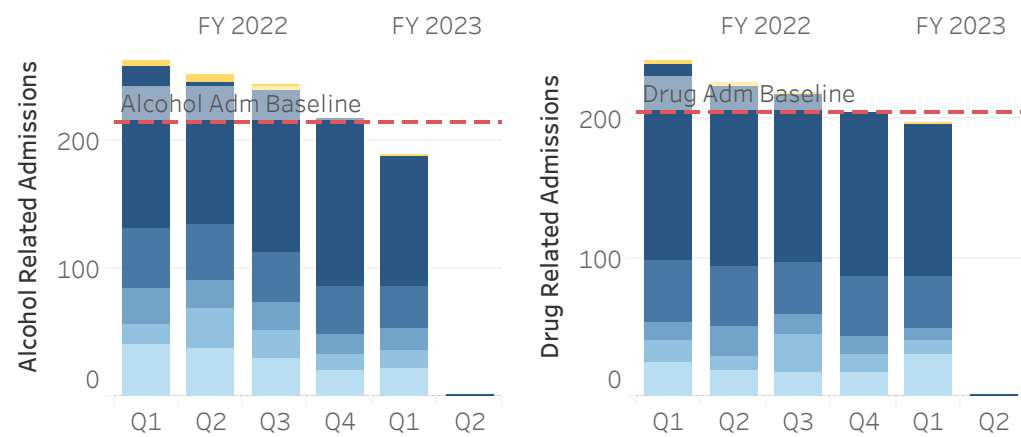
Drug Related Admissi..

198

Monthly Breakdown

	April 2022	May 2022	June 2022	July 2022
Alcohol Related Admissions	77	79	33	1
Drug Related Admissions	92	80	26	2

Local SIMD Quintile



STRATEGIC ENABLERS

Status ■ Red ■ Amber ■ Green ■ Not Started ■ No Update

WORKFORCE

Develop Workforce Plan ■	Staff Health & Wellbeing ■
Trauma Informed Workforce ■	Volunteer Protocol Pathways ■

TECHNOLOGY

Access to Digital ■	Analogue 2 Digital ■	Digital Records ■
EMAR Implementation ■	Expanded Use TEC ■	
Implement D365 ■	MORSE Review in CN/AHPs ■	SPOC for Individuals/Professionals ■

FINANCE

Financial Monitoring ■

RELATIONSHIPS

Community Communications ■	Deliver Commissioning Principles ■	Delivery of Ethical Commissioning ■
Long Term and Creative Contracts Focus ■	Review Range of Independent Advocacy ■	Transform of Commissioning Approach ■

INFRASTRUCTURE

Countesswells HSCP Services ■	Primary Care Premises Plan Review ■
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DEFINITION OF KEY METRICS

INCREASE HOSPITAL AT HOME BY 50%

Average Overnight Beds Occupancy - This is a snapshot position, taken at midnight each night of the occupied beds within the selected wards/hospitals. An average of this figure over the defined period is then used.

Average Overnight Beds % - The figure calculated for the above metric is then divided by the available beds within the wards (total beds available for use), to determine the occupancy %.

SOCIAL CARE PATHWAYS STRATEGIC REVIEW - IMPLEMENTATION PLAN BY NOV 2022

Delayed Discharges - This is the total number of delay episodes within the given QTR, for standard delays only. Delay episodes which span multiple quarters are counted once for each quarter. When broken down monthly they are counted once for each month. **These are Aberdeen City delays only.**

Bed Days Monthly - For each delay episode counted above, the Bed Days Monthly are the number of days within the month for which the patient was delayed. For delays spanning multiple months, the total bed days for the quarter are all bed days lost for each month of the delay within that quarter. **These are Aberdeen City delays only.**

Unmet Needs - This figure is from ACHSCP and is the total number of care searches which have been defined as clients with unmet needs. This is the number of care searches open for more than 14 days.

Unmet Needs Weekly Hours - This is the number of weekly care hours assessed as required for unmet needs care searches. These are hours that have not been provided.

REHABILITATION STRATEGIC REVIEW - IMPLEMENTATION PLAN BY APRIL 2023

Clients Supported - This is the total number of admissions to SOARs wards for the given time period. SOARs wards include are defined as the following wards and Woodend Hospital: Links Unit, Morningfield House, Orthopaedic Rehab, Neruo Rehab, Stroke Unit East, Stroke Unit West

Occupancy % - Calculated similarly to Hospital and Home occupancy by taking the midnight snapshot occupied beds divided by the total available beds in each ward. This is then averaged out across the six wards.

Length of Stay - This figure is the average length of stay within the ward for all patients (not just city patients), from the ward start date to the ward end date. **This is not overall admission time to discharge.** Patients who move wards will be included in this figure.

Delayed Discharges - This is the total number of delay episodes within the given QTR.. Delay episodes which span multiple quarters are counted once for each quarter. When broken down monthly they are counted once for each month. **For SOARs this figure is standard and complex delays which, at the time of either snapshot or discharge, were located in a SOARs ward. This is for all delays, not just Aberdeen City.**

Bed Days Monthly - For each delay episode counted above, the Bed Days Monthly are the number of days within the month for which the patient was delayed. For delays spanning multiple months, the total bed days for the quarter are all bed days lost for each month of the delay within that quarter. **For SOARs this figure is standard and complex delays which, at the time of either snapshot or discharge, were located in a SOARs ward. This is for all delays, not just Aberdeen City.**

MHLD TRANSFORMATION

Complex and Code 100 Bed Days - For each delay episode coded as Complex or Code 100, the Bed Days Monthly are the number of days within the month for which the patient was delayed. Complex delays coded as ward or care home closures are excluded. For delays spanning multiple months, the total bed days for the quarter are all bed days lost for each month of the delay within that quarter. For definitions of Complex and Code 100 delays, please visit ISD Scotland. **These are Aberdeen City delays only.**

